

**Cabinet Members**



Helyn Clack,  
Community  
Services



Peter Martin,  
Deputy Leader

Kay Hammond,  
Cabinet  
Associate, Fire  
and Police  
Services

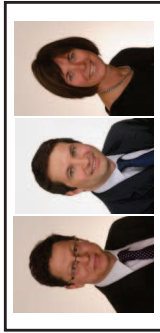
Yvonne Rees, Strategic  
Director



Susie Kemp  
Assistant Chief Executive  
(Managing Cultural Services  
Until April 2014)



Sarah Mitchell  
Director, Adult Social Care  
(Managing Fire & Rescue  
until April 2014)



Steve Ruddy, Community Protection Manager  
(Trading Standards); Mark Irons, Interim Head of  
Customer Services and Directorate Support; Jane  
Last, Lead Manager for Community Safety and  
Partnership



Peter Milton, Head of Cultural Services  
(Libraries, Adult & Community Learning,  
Heritage Service, Surrey Arts, Registration &  
Nationality Service); Russell Pearson, Chief  
Fire Officer

**Leadership Team**

**What is our vision for 2018?**

“To enhance quality of life through supporting healthier, safer and more vibrant communities.”

**What will we focus on?**

To achieve our corporate vision, we must focus particularly on the following:

- Residents - individuals, families and communities will have more influence, control and responsibility
- Value – we will create public value by improving outcomes for residents
- Partnerships – we will work with our partners in the interests of Surrey
- Quality – we will ensure the highest quality and encourage innovation
- People – we will develop and equip our officers and Members to provide excellent service
- Stewardship – we will look after the county's resources responsibly

**What difference will we make by 2018?**

Customer and Communities will aim to ensure that, by 2018, people in Surrey:

- Are involved in local decision-making, able to put their views forward on local issues and help shape future services.
- Are safe and protected from crime, including crime related to unsafe and illegal trading practices, through close working with the Police, the Police and Crime Commissioner, and other partners.
- Are protected by a modern and effective Fire and Rescue Service.
- Have opportunities and services that enrich their lives, and help them to make a positive contribution to their communities.
- Use the Council's online services as their first choice for information and guidance about Council and other services in Surrey.

Listen - Responsible - Trust - Respect

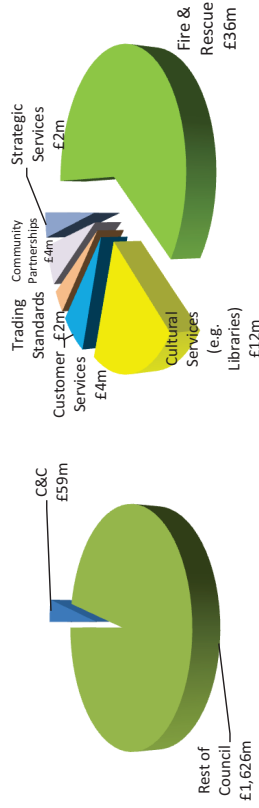
**What are our priorities for 2013/14?**

There are some specific things that we need to focus on in the next year in addition to our day to day work to help us towards our goals for 2018. They reflect residents' priorities, current challenges, and areas where investment is needed now to realise future ambitions.

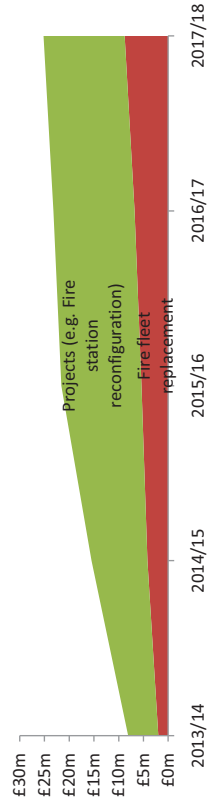
- Develop a Cultural Services Strategy for libraries, arts and learning services that supports economic growth and creates a strong identity that reflects Surrey as a place and drives innovation within the cultural sector.
- Keep libraries at the heart of the community
- Drive customer service excellence, improve learning from customer feedback and provide more opportunities for people to use on-line services ("Channel Shift").
- Support councillors in their role as community leaders and champions, making best use of local committees and community funding, and increase the involvement of residents, local communities, businesses and partners.
- Protect people and communities by ensuring timely Fire and Rescue attendance at incidents; seek opportunities to continue to improve outcomes for residents through innovative solutions with partners; maximise our resources through relevant trading opportunities.
- Protect people and communities through partnership-based prevention and protection activity targeted on reducing the harmful effects of domestic abuse and anti-social behaviour.
- Enhance the health and wellbeing of residents and communities through the work of Trading Standards in protecting people from harmful food, products and services, enabling healthy choices and ensuring fair trading.

**What will we spend our money on?**

**Gross Revenue Expenditure 2013/14**



**Cumulative Capital Expenditure 2013 - 2018**



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